

INTERNAL REVENUE SERVICE  
P. O. BOX 2508  
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: JAN 23 2008

NATIONAL ORGANIZATION FOR MARRIAGE  
INC  
C/O NEIL CORKERY  
9502 NELSON LN  
MANASSAS, VA 20110

Employer Identification Number:  
26-0240498

DLN:

17053337028007

Contact Person:

SHERRY Q WAN

ID# 31052

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending:

December 31

Form 990 Required:

Yes

Effective Date of Exemption:

June 8, 2007

Contribution Deductibility:

No

Dear Applicant:

We are pleased to inform you that upon review of your application for tax-exempt status we have determined that you are exempt from Federal income tax under section 501(c)(4) of the Internal Revenue Code. Because this letter could help resolve any questions regarding your exempt status, you should keep it in your permanent records.

Please see enclosed Information for Organizations Exempt Under Sections Other Than 501(c)(3) for some helpful information about your responsibilities as an exempt organization.

Contributions to you are not deductible by donors under section 170(c)(2) of the Code.

We have sent a copy of this letter to your representative as indicated in your power of attorney.

Sincerely,



Robert Choi  
Director, Exempt Organizations  
Rulings and Agreements

Enclosure: Information for Organizations Exempt Under Sections Other  
Than 501(c)(3)

Letter 948 (DO/CG)

NATIONAL ORGANIZATION FOR MARRIAGE

INFORMATION FOR ORGANIZATIONS EXEMPT UNDER SECTIONS  
OTHER THAN 501(C)(3)

WHERE TO GET FORMS AND HELP

You can obtain forms and instructions by calling toll free 1-800-829-3676, through the Internet Web Site at [www.irs.gov](http://www.irs.gov), and at local tax assistance centers.

You can obtain additional information about most topics discussed below through our customer service function by calling toll free 1-877-829-5500, or on our Web Site at [www.irs.gov/eo](http://www.irs.gov/eo). In addition, you should sign up for Exempt Organization's EO Update, a regular e-mail newsletter that highlights new information posted on the charities pages of [irs.gov](http://irs.gov). To subscribe, go to [www.irs.gov/eo](http://www.irs.gov/eo) and click on "EO Newsletter."

NOTIFY US ON THESE MATTERS

If you change your name, address, purposes, operations or sources of financial support, please inform our TE/GE EO Determinations Office at the following address: Internal Revenue Service, P.O. Box 2508, Cincinnati, Ohio 45201. If you amend your organizational document or by-laws, or dissolve, provide the EO Determinations Office with a copy of the amended documents. Please use your employer identification number on all returns you file and in all correspondence with the Internal Revenue Service.

FILING REQUIREMENTS

In your exemption letter, we indicated whether you must file Form 990, Return of Organization Exempt From Income Tax. If your exemption letter states that you are not required to file Form 990, you are exempt from these requirements. Otherwise, if your gross receipts are normally more than \$25,000, you must file Form 990 or Form 990-EZ with the Ogden Submission Processing Center, Ogden, UT, 84201-0027.

You are eligible to file Form 990-EZ if your gross receipts are normally between \$25,000 and \$100,000, and your total assets are less than \$250,000. You must file the complete Form 990 if your gross receipts are over \$100,000, or your total assets are over \$250,000. The Form 990 instructions show how to compute your "normal" receipts.

Organizations With Gross Receipts of \$25,000 or Less

For tax periods beginning after December 31, 2006, you must file an annual electronic notice if your gross receipts are normally \$25,000 or less. Alternatively, you may file a complete Form 990 Package if we send one to you.

Due Date of Return or Annual Electronic Notice

## NATIONAL ORGANIZATION FOR MARRIAGE

Your return or annual electronic notice is due by the 15th day of the fifth month after the end of your annual accounting period. There are penalties for failing to file a complete return timely. For additional information on penalties, see the Form 990 instructions or call our toll free number.

### Revocation of Tax-Exempt Status

For tax periods beginning after December 31, 2006, your tax-exempt status will be revoked as of the filing due date for the third year if you fail to file for three consecutive years Form 990, Form 990-EZ, or the annual electronic notice.

If your tax-exempt status is revoked because you failed to file, you must reapply for exemption and pay the appropriate user fee.

### UNRELATED BUSINESS INCOME TAX RETURN

If you receive more than \$1,000 annually in gross receipts from a regular trade or business, you may be subject to Unrelated Business Income Tax and required to file Form 990-T, Exempt Organization Business Income Tax Return. Special rules for organizations exempt under sections 501(c)(7), (9), (17) and (19) are described in Publication 598, Tax on Unrelated Business Income of Exempt Organizations.

There are several exceptions to the tax on unrelated business income:

1. Income you receive from the performance of your exempt activity,
2. Income from fundraisers conducted by volunteer workers, or where donated merchandise is sold, and
3. Income from routine investments such as certificates of deposits, savings accounts, or stock dividends.

There are special rules for income derived from real estate or other investments purchased with borrowed funds. This income is called "debt financed" income. For additional information regarding unrelated business income tax, see Publication 598, Tax on Unrelated Business Income of Exempt Organizations, or call our toll free number shown above.

### PUBLIC INSPECTION OF APPLICATION AND INFORMATION RETURN

You are required to make your annual information return, Form 990 or Form 990-EZ, available for public inspection for three years after the later of the due date of the return, or the date the return is filed. You are also required to make available for public inspection your exemption application, any supporting documents, and your exemption letter. You must also provide copies of these documents to any individual, upon written or in person request, without charge other than reasonable fees for copying and postage.

You may fulfill this requirement by placing these documents on the Internet.

## NATIONAL ORGANIZATION FOR MARRIAGE

Penalties may be imposed for failure to comply with these requirements. Additional information is available in Publication 557, Tax-Exempt Status for Your Organization, or call our toll free number shown above.

### EXCESS BENEFIT TRANSACTIONS (Applies to 501(c)(4) organizations)

Excess benefit transactions are governed by section 4958 of the Code. Excess benefit transactions involve situations where a section 501(c)(4) organization provides an unreasonable benefit to a person who is in a position to exercise substantial influence over the organization's affairs. If you believe there may be an excess benefit transaction in which you are involved, you should report the transaction on Form 990 or Form 990-EZ. For information on how to correct and report this transaction, see the instructions for Form 990 and Form 990-EZ, or call our toll free number shown above.

### EMPLOYMENT TAXES

If you have employees, you are subject to income tax withholding and the social security taxes imposed under the Federal Insurance Contribution Act (FICA). You are required to withhold Federal income tax from your employee's wages and you are required to pay FICA on each employee who is paid more than \$100 in wages during a calendar year. To know how much income tax to withhold, you should have a Form W-4, Employee's Withholding Allowance Certificate, on file for each employee.

You are also liable for tax under the Federal Unemployment Tax (FUTA) for each employee you pay \$50 or more during a calendar quarter if, during the current or preceding calendar year, you had one or more employees at any time in each of 20 calendar weeks or you paid wages of \$1,500 or more in any calendar quarter.

Employment taxes are reported on Form 941, Employer's Quarterly Federal Tax Return. The requirements for withholding, depositing, reporting and paying employment taxes are explained in Circular E, Employer's Tax Guide, (Publication 15), and Employer's Supplemental Tax Guide, (Publication 15-A). These publications explain your tax responsibilities as an employer.



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P. O. BOX 2508  
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: JAN 23 2008

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C/O BARRY A BOSTROM  
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TERRE HAUTE, IN 47807-3510

Employer Identification Number:  
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**User Fee for Exempt Organization  
Determination Letter Request**

▶ Attach this form to determination letter application.  
(Form 8718 is NOT a determination letter application.)

For IRS Use Only	OMB No. 1545-1798
	Control number
	Amount paid <b>250</b>
	User fee screener

1 Name of organization

**National Organization for Marriage, Inc.**

2 Employer Identification Number

**26 : 0240498**

**Caution.** Do not attach Form 8718 to an application for a pension plan determination letter. Use Form 8717 instead.

**3 Type of request**

**Fee**

- a ☐ Initial request for a determination letter for:
- An exempt organization that has had annual gross receipts averaging not more than \$10,000 during the preceding 4 years or
  - A new organization that anticipates gross receipts averaging not more than \$10,000 during its first 4 years ▶ **\$300**
- Note.** If you checked box 3a, you must complete the *Certification* below.

**Certification**

I certify that the annual gross receipts of \_\_\_\_\_  
name of organization  
have averaged (or are expected to average) not more than \$10,000 during the preceding 4 (or the first 4) years of operation.

Signature ▶

Title ▶

- b ☒ Initial request for a determination letter for:
- An exempt organization that has had annual gross receipts averaging more than \$10,000 during the preceding 4 years or
  - A new organization that anticipates gross receipts averaging more than \$10,000 during its first 4 years . ▶ **\$750**
- c ☐ Group exemption letters . . . . . ▶ **\$900**

**Instructions**

The law requires payment of a user fee with each application for a determination letter. The user fees are listed on line 3 above. For more information, see Rev. Proc. 2006-8, 2006-1 I.R.B. 245, or latest annual update.

Check the box or boxes on line 3 for the type of application you are submitting. If you check box 3a, you must complete and sign the certification statement that appears under line 3a.

Attach to Form 8718 a check or money order payable to the "United States Treasury" for the full amount of the user fee. If you do not include the full amount, your application will be returned. Attach Form 8718 to your determination letter application.

Generally, the user fee will be refunded only if the Internal Revenue Service declines to issue a determination.

**Where To File**

Send the determination letter application and Form 8718 to:

Internal Revenue Service  
P.O. Box 192  
Covington, KY 41012-0192

**Paperwork Reduction Act Notice.** We ask for the information on this form to carry out the Internal Revenue laws of the United States. If you want your organization to be recognized as tax-exempt by the IRS, you are required to give us this information. We need it to determine whether the organization meets the legal requirements for tax-exempt status.

You are not required to provide the information requested on a form that is subject to the Paperwork Reduction Act unless the form displays a valid OMB control number. Books or records relating

to a form or its instructions must be retained as long as their contents may become material in the administration of any Internal Revenue law. The rules governing the confidentiality of Form 8718 are covered in section 6104.

The time needed to complete and file this form will vary depending on individual circumstances. The estimated average time is 5 minutes. If you have comments concerning the accuracy of this time estimate or suggestions for making this form simpler, we would be happy to hear from you. You can write to the Internal Revenue Service, Tax Products Coordinating Committee, SE:W:CAR:MP:T:T:SP, 1111 Constitution Ave. NW, IR-6406, Washington, DC 20224. Do not send this form to this address. Instead, see *Where To File* above.

Attach Check or Money Order Here

POSTMARK

RECEIVED

NOV 29 '07

NOV 30 '07

CINCINNATI  
SERVICE CENTER



**Power of Attorney  
and Declaration of Representative**

► Type or print. ► See the separate instructions.

OMB No. 1545-0150

For IRS Use Only

Received by:

Name \_\_\_\_\_

Telephone \_\_\_\_\_

Function \_\_\_\_\_

Date \_\_\_\_/\_\_\_\_/\_\_\_\_

**Part I Power of Attorney**

**Caution:** Form 2848 will not be honored for any purpose other than representation before the IRS.

**1 Taxpayer information.** Taxpayer(s) must sign and date this form on page 2, line 9.

Taxpayer name(s) and address

NATIONAL ORGANIZATION FOR MARRIAGE, INC.  
9502 NELSON LANE  
MANASSAS, VA 20110

Social security number(s)

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Employer identification  
number

26 : 0240498

Daytime telephone number

( 609 ) 688-0450

Plan number (if applicable)

hereby appoint(s) the following representative(s) as attorney(s)-in-fact:

**2 Representative(s) must sign and date this form on page 2, Part II.**

Name and address

DARBY A. BOSTROM  
1 SOUTH SIXTH STREET  
TERRE HAUTE, IN 47807-3510

CAF No. 3205-56674R

Telephone No. 812-232-2434

Fax No. 812-235-3685

Check if new: Address ☐ Telephone No. ☐ Fax No. ☐

Name and address

JAMES BOPP, JR.  
1 SOUTH SIXTH STREET  
TERRE HAUTE, IN 47807-3510

CAF No. 3205-56673R

Telephone No. 812-232-2434

Fax No. 812-235-3685

Check if new: Address ☐ Telephone No. ☐ Fax No. ☐

Name and address

CAF No. \_\_\_\_\_

Telephone No. \_\_\_\_\_

Fax No. \_\_\_\_\_

Check if new: Address ☐ Telephone No. ☐ Fax No. ☐

to represent the taxpayer(s) before the Internal Revenue Service for the following tax matters:

**3 Tax matters**

Type of Tax (Income, Employment, Excise, etc.) or Civil Penalty (see the instructions for line 3)	Tax Form Number (1040, 941, 720, etc.)	Year(s) or Period(s) (see the instructions for line 3)
INCOME, EMPLOYMENT, EXCISE, ETC.	1024, 990	2007 -2009

**4 Specific use not recorded on Centralized Authorization File (CAF).** If the power of attorney is for a specific use not recorded on CAF, check this box. See the instructions for Line 4. **Specific uses not recorded on CAF.** ☐

**5 Acts authorized.** The representatives are authorized to receive and inspect confidential tax information and to perform any and all acts that I (we) can perform with respect to the tax matters described on line 3, for example, the authority to sign any agreements, consents, or other documents. The authority does not include the power to receive refund checks (see line 6 below), the power to substitute another representative, the power to sign certain returns, or the power to execute a request for disclosure of tax returns or return information to a third party. See the line 5 instructions for more information.

**Exceptions.** An unenrolled return preparer cannot sign any document for a taxpayer and may only represent taxpayers in limited situations. See **Unenrolled Return Preparer** on page 2 of the instructions. An enrolled actuary may only represent taxpayers to the extent provided in section 10.3(d) of Circular 230. See the line 5 instructions for restrictions on tax matters partners.

List any specific additions or deletions to the acts otherwise authorized in this power of attorney: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**6 Receipt of refund checks.** If you want to authorize a representative named on line 2 to receive, **BUT NOT TO ENDORSE OR CASH**, refund checks, initial here \_\_\_\_\_ and list the name of that representative below.

Name of representative to receive refund check(s) ► \_\_\_\_\_



**7 Notices and communications.** Original notices and other written communications will be sent to you and a copy to the first representative listed on line 2.

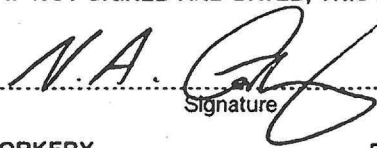
- a** If you also want the second representative listed to receive a copy of notices and communications, check this box ☐ **b** If you do not want any notices or communications sent to your representative(s), check this box ☐

**8 Retention/revocation of prior power(s) of attorney.** The filing of this power of attorney automatically revokes all earlier power(s) of attorney on file with the Internal Revenue Service for the same tax matters and years or periods covered by this document. If you do not want to revoke a prior power of attorney, check here. ☐

**YOU MUST ATTACH A COPY OF ANY POWER OF ATTORNEY YOU WANT TO REMAIN IN EFFECT.**

**9 Signature of taxpayer(s).** If a tax matter concerns a joint return, both husband and wife must sign if joint representation is requested, otherwise, see the instructions. If signed by a corporate officer, partner, guardian, tax matters partner, executor, receiver, administrator, or trustee on behalf of the taxpayer, I certify that I have the authority to execute this form on behalf of the taxpayer.

► **IF NOT SIGNED AND DATED, THIS POWER OF ATTORNEY WILL BE RETURNED.**

 Signature		10/22/07 Date	TREASURER Title (if applicable)
NEIL CORKERY Print Name	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> PIN Number	NATIONAL ORGANIZATION FOR MARRIAGE, INC. Print name of taxpayer from line 1 if other than individual	
_____ Signature		_____ Date	_____ Title (if applicable)
_____ Print Name	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> PIN Number		

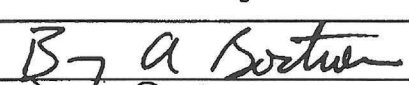
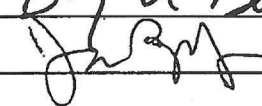
## Part II Declaration of Representative

**Caution:** Students with a special order to represent taxpayers in Qualified Low Income Taxpayer Clinics or the Student Tax Clinic Program, see the instructions for Part II.

Under penalties of perjury, I declare that:

- I am not currently under suspension or disbarment from practice before the Internal Revenue Service;
- I am aware of regulations contained in Treasury Department Circular No. 230 (31 CFR, Part 10), as amended, concerning the practice of attorneys, certified public accountants, enrolled agents, enrolled actuaries, and others;
- I am authorized to represent the taxpayer(s) identified in Part I for the tax matter(s) specified there; and
- I am one of the following:
  - a** Attorney—a member in good standing of the bar of the highest court of the jurisdiction shown below.
  - b** Certified Public Accountant—duly qualified to practice as a certified public accountant in the jurisdiction shown below.
  - c** Enrolled Agent—enrolled as an agent under the requirements of Treasury Department Circular No. 230.
  - d** Officer—a bona fide officer of the taxpayer's organization.
  - e** Full-Time Employee—a full-time employee of the taxpayer.
  - f** Family Member—a member of the taxpayer's immediate family (i.e., spouse, parent, child, brother, or sister).
  - g** Enrolled Actuary—enrolled as an actuary by the Joint Board for the Enrollment of Actuaries under 29 U.S.C. 1242 (the authority to practice before the Service is limited by section 10.3(d) of Treasury Department Circular No. 230).
  - h** Unenrolled Return Preparer—the authority to practice before the Internal Revenue Service is limited by Treasury Department Circular No. 230, section 10.7(c)(1)(viii). You must have prepared the return in question and the return must be under examination by the IRS. See **Unenrolled Return Preparer** on page 2 of the instructions.

► **IF THIS DECLARATION OF REPRESENTATIVE IS NOT SIGNED AND DATED, THE POWER OF ATTORNEY WILL BE RETURNED.** See the Part II instructions.

Designation—Insert above letter (a–h)	Jurisdiction (state) or identification	Signature	Date
A	INDIANA		10-23-07
A	INDIANA		10/23/07

17053337028007

Form **1024**  
(Rev. September 1998)  
Department of the Treasury  
Internal Revenue Service

## Application for Recognition of Exemption Under Section 501(a)

OMB No. 1545-0057

If exempt status is approved,  
this application will be open  
for public inspection.

Read the instructions for each Part carefully. **A User Fee must be attached to this application.**  
If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to the organization.

**Complete the Procedural Checklist on page 6 of the instructions.**

### Part I. Identification of Applicant (Must be completed by all applicants; also complete appropriate schedule.) Submit only the schedule that applies to your organization. Do not submit blank schedules.

Check the appropriate box below to indicate the section under which the organization is applying:

- a** ☐ Section 501(c)(2)—Title holding corporations (Schedule A, page 7)
- b** ☒ Section 501(c)(4)—Civic leagues, social welfare organizations (including certain war veterans' organizations), or local associations of employees (Schedule B, page 8)
- c** ☐ Section 501(c)(5)—Labor, agricultural, or horticultural organizations (Schedule C, page 9)
- d** ☐ Section 501(c)(6)—Business leagues, chambers of commerce, etc. (Schedule C, page 9)
- e** ☐ Section 501(c)(7)—Social clubs (Schedule D, page 11)
- f** ☐ Section 501(c)(8)—Fraternal beneficiary societies, etc., providing life, sick, accident, or other benefits to members (Schedule E, page 13)
- g** ☐ Section 501(c)(9)—Voluntary employees' beneficiary associations (Parts I through IV and Schedule F, page 14)
- h** ☐ Section 501(c)(10)—Domestic fraternal societies, orders, etc., not providing life, sick, accident, or other benefits (Schedule E, page 13)
- i** ☐ Section 501(c)(12)—Benevolent life insurance associations, mutual ditch or irrigation companies, mutual or cooperative telephone companies, or like organizations (Schedule G, page 15)
- j** ☐ Section 501(c)(13)—Cemeteries, crematoria, and like corporations (Schedule H, page 16)
- k** ☐ Section 501(c)(15)—Mutual insurance companies or associations, other than life or marine (Schedule I, page 17)
- l** ☐ Section 501(c)(17)—Trusts providing for the payment of supplemental unemployment compensation benefits (Parts I through IV and Schedule J, page 18)
- m** ☐ Section 501(c)(19)—A post, organization, auxiliary unit, etc., of past or present members of the Armed Forces of the United States (Schedule K, page 19)
- n** ☐ Section 501(c)(25)—Title holding corporations or trusts (Schedule A, page 7)

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RECEIVED

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<b>1a</b> Full name of organization (as shown in organizing document) <b>National Organization for Marriage, Inc.</b>		<b>2</b> Employer identification number (EIN) (if none, see <b>Specific Instructions</b> on page 2) <b>26 : 0240498</b>
<b>1b</b> c/o Name (if applicable) <b>Nell Corkery</b>		<b>3</b> Name and telephone number of person to be contacted if additional information is needed  <b>Barry A. Bostrom</b>  <b>( 812 ) 232-2434</b>
<b>1c</b> Address (number and street) <b>9502 Nelson Lane</b>	<b>Room/Suite</b>	
<b>1d</b> City, town or post office, state, and ZIP + 4 If you have a foreign address, see <b>Specific Instructions</b> for Part I, page 2. <b>Manassas, VA 20110</b>		
<b>1e</b> Web site address <b>www.nationformarriage.org</b>	<b>4</b> Month the annual accounting period ends <b>December</b>	<b>5</b> Date incorporated or formed <b>June 8, 2007</b>
<b>6</b> Did the organization previously apply for recognition of exemption under this Code section or under any other section of the Code? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," attach an explanation.		
<b>7</b> Has the organization filed Federal income tax returns or exempt organization information returns? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," state the form numbers, years filed, and Internal Revenue office where filed.		

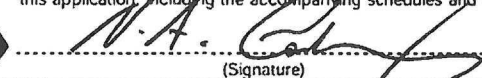
### **8** Check the box for the type of organization. ATTACH A CONFORMED COPY OF THE CORRESPONDING ORGANIZING DOCUMENTS TO THE APPLICATION BEFORE MAILING.

- ☒ **a** Corporation— Attach a copy of the Articles of Incorporation (including amendments and restatements) showing approval by the appropriate state official; also attach a copy of the bylaws.
- ☐ **b** Trust— Attach a copy of the Trust Indenture or Agreement, including all appropriate signatures and dates.
- ☐ **c** Association— Attach a copy of the Articles of Association, Constitution, or other creating document, with a declaration (see instructions) or other evidence that the organization was formed by adoption of the document by more than one person. Also include a copy of the bylaws.

If this is a corporation or an unincorporated association that has not yet adopted bylaws, check here ☐

I declare under the penalties of perjury that I am authorized to sign this application on behalf of the above organization, and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

PLEASE  
SIGN  
HERE

  
(Signature)

Neil Corkery

(Type or print name and title or authority of signer)

12/22/07  
(Date)

For Paperwork Reduction Act Notice, see page 5 of the instructions.

Cat. No. 12343K



**Part II. Activities and Operational Information (Must be completed by all applicants)**

- 1 Provide a detailed narrative description of all the activities of the organization—past, present, and planned. Do not merely refer to or repeat the language in the organizational document. List each activity separately in the order of importance based on the relative time and other resources devoted to the activity. Indicate the percentage of time for each activity. Each description should include, as a minimum, the following: (a) a detailed description of the activity including its purpose and how each activity furthers your exempt purpose; (b) when the activity was or will be initiated; and (c) where and by whom the activity will be conducted.

**No past or present activities. Planned activities include:**

1. Education of the general public on the importance of marriage between one man and one woman in law and society. Marriage as the union of one man and one woman is the foundation of a healthy society. Social science research has shown the benefits to children and society of the intact family. We are planning on launching a television and radio campaign highlighting the importance of marriage in July of 2007. Cable television and radio will be the primary means of communicating this message to the general public. The Executive Director will oversee and the program will proceed as funds permit. It has an educational purpose and will utilize approximately 30% of staff time.

2. Issue advocacy and grassroots lobbying identifying and addressing threats to marriage through e-mail communications, videos, and direct mail. Using our website ([www.nationformarriage.org](http://www.nationformarriage.org)) we will begin in October a campaign to members to contact their legislators to let them know the importance of marriage. We will also highlight threats to religious liberty in key states. Examples of what has occurred to religious organizations in Massachusetts, for example, will be highlighted to members. The fact that Catholic Charities is no longer able to place children for adoption in MA because they will not place children in same-sex households shows clearly the threat that same-sex "marriage" poses to religious liberty. We will identify situations such as these to our members, and work to halt such attacks on religious liberty. We will use the Kintera advocacy platform on our website to help members contact elected officials. The Executive Director will oversee and the program will proceed as funds permit. The exempt purpose is to promote marriage as the foundation of a healthy society and this program will utilize approximately 20% of staff time.

3. Solicitation and organization of a national membership primarily through direct mail campaign and e-newsletter. In order to grow our membership we will identify, mail, and e-mail likely supporters around the country. We will begin with e-mail to our existing 10,000 member database in October of 2007. We will also begin mailing to 100,000 identified households throughout the country in order to grow our membership in October of 2007. We project that we will make two mailings in 2007 totalling 200,000 households and eight mailings in 2008 to over 800,000 households in order to grown our membership to over 100,000 by January 1st 2009. We will use the direct mail services of such groups as Comstock Marketing and Responses Unlimited to help in fashioning a direct mail program. The Executive Director will oversee and the program will proceed as funds permit. The exempt purpose is to raise funds for the organization and this program will utilize approximately 20% of staff time.

4. Creating and assisting state organizations to protect marriage and the faith communities that support it. While 38 states have organizations dedicated to protecting marriage on the state level, twelve do not. Beginning in October 2007 we will begin a program of helping states that do not have such organizations create them. Our Executive Director, Brian Brown, will meet with local leaders in these states and help them begin building organizations. In the states that already have organizations working to protect marriage, the National Organization for Marriage will offer its services in messaging and ad development to these organizations. Further, our President, Maggie Gallagher will help fashion a packet of materials to be distributed to like-minded organizations that will help further their goals to protect marriage. The exempt purpose is to assist states in developing their own grassroots educational and advocacy organizations to promote and protect marriage and this program will utilize approximately 30% of staff time.

- 2 List the organization's present and future sources of financial support, beginning with the largest source first.

The fundraising program will include personal solicitation of major donors who are supportive of the organization's goals, a direct mail program to likely donors and members consisting of eight mailings to an average of 100,000 people per mailing per year, and e-mail and web fundraising to members.

**Part II. Activities and Operational Information (continued)**

3 Give the following information about the organization's governing body:

a Names, addresses, and titles of officers, directors, trustees, etc.	b Annual compensation
Robert George, Chairperson, 317 Prospect Street, Princeton, NJ 0854	None
Maggie Gallagher, President, 53 Cedar Lane, Ossining, NY 10562	None
Chuck Stetson, 505 Park Avenue, 4th Floor, New York, NY 10022	None
Luis Tellez, 16 Stockton Street, Princeton, NJ 08540	None
Matthew S. Holland, 1567 Locust Lane, Provo, UT 84604	None
Neil Corkery, 9502 Nelson Lane, Manassas VA 20110	None
Ken Von Kohorn, 22 Beaver Brook Road, Weston, CT 06883	None

4 If the organization is the outgrowth or continuation of any form of predecessor, state the name of each predecessor, the period during which it was in existence, and the reasons for its termination. Submit copies of all papers by which any transfer of assets was effected.  
It is not an outgrowth or continuation of any form of predecessor.

5 If the applicant organization is now, or plans to be, connected in any way with any other organization, describe the other organization and explain the relationship (e.g., financial support on a continuing basis; shared facilities or employees; same officers, directors, or trustees).  
It has an affiliated entity, income tax exempt under 501(c)(3), called National Organization for Marriage Education Fund, reserved for the purely educational projects of NOM. The Education Fund was created by trust agreement, with NOM as the grantor, and the Trustee as grantee.

6 If the organization has capital stock issued and outstanding, state: (1) class or classes of the stock; (2) number and par value of the shares; (3) consideration for which they were issued; and (4) if any dividends have been paid or whether your organization's creating instrument authorizes dividend payments on any class of capital stock.  
It is a non-stock corporation.

7 State the qualifications necessary for membership in the organization; the classes of membership (with the number of members in each class) and the voting rights and privileges received. If any group or class of persons is required to join, describe the requirement and explain the relationship between those members and members who join voluntarily. Submit copies of any membership solicitation material. Attach sample copies of all types of membership certificates issued.  
Corporation non-voting membership is open to individuals who support the NOM's purposes and policies. Membership may be obtained by (1) paying dues annually as prescribed by the Board of Directors, and (2) affirming annually the desire to be a member as prescribed by the Board. Bylaws Art. II.

8 Explain how your organization's assets will be distributed on dissolution.  
Upon dissolution the assets will be distributed only to organizations income tax exempt under 501(c)(4) or 501(c)(3). Bylaws Art. VI, Sect. 4.

**Part II. Activities and Operational Information (continued)**

- 9 Has the organization made or does it plan to make any distribution of its property or surplus funds to shareholders or members? ☐ Yes ☒ No  
If "Yes," state the full details, including: (1) amounts or value; (2) source of funds or property distributed or to be distributed; and (3) basis of, and authority for, distribution or planned distribution.
- 10 Does, or will, any part of your organization's receipts represent payments for services performed or to be performed? ☐ Yes ☒ No  
If "Yes," state in detail the amount received and the character of the services performed or to be performed.
- 11 Has the organization made, or does it plan to make, any payments to members or shareholders for services performed or to be performed? ☐ Yes ☒ No  
If "Yes," state in detail the amount paid, the character of the services, and to whom the payments have been, or will be, made.
- 12 Does the organization have any arrangement to provide insurance for members, their dependents, or others (including provisions for the payment of sick or death benefits, pensions, or annuities)? ☐ Yes ☒ No  
If "Yes," describe and explain the arrangement's eligibility rules and attach a sample copy of each plan document and each type of policy issued.
- 13 Is the organization under the supervisory jurisdiction of any public regulatory body, such as a social welfare agency, etc.? ☐ Yes ☒ No  
If "Yes," submit copies of all administrative opinions or court decisions regarding this supervision, as well as copies of applications or requests for the opinions or decisions.
- 14 Does the organization now lease or does it plan to lease any property? ☐ Yes ☒ No  
If "Yes," explain in detail. Include the amount of rent, a description of the property, and any relationship between the applicant organization and the other party. Also, attach a copy of any rental or lease agreement. (If the organization is a party, as a lessor, to multiple leases of rental real property under similar lease agreements, please attach a single representative copy of the leases.)
- 15 Has the organization spent or does it plan to spend any money attempting to influence the selection, nomination, election, or appointment of any person to any Federal, state, or local public office or to an office in a political organization? ☐ Yes ☒ No  
If "Yes," explain in detail and list the amounts spent or to be spent in each case.
- 16 Does the organization publish pamphlets, brochures, newsletters, journals, or similar printed material? ☐ Yes ☒ No  
If "Yes," attach a recent copy of each.

**Part III. Financial Data** (Must be completed by all applicants)

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

**A. Statement of Revenue and Expenses**

Revenue	(a) Current Tax Year	3 Prior Tax Years or Proposed Budget for Next 2 Years			(e) Total
	From June To December	(b) 2008	(c) 2009	(d)	
1 Gross dues and assessments of members . . . . .	5,000	20,000	20,000		45,000
2 Gross contributions, gifts, etc. . . . .	204,400	463,000	553,000		1,220,400
3 Gross amounts derived from activities related to the organization's exempt purpose (attach schedule) (Include related cost of sales on line 9.)					
4 Gross amounts from unrelated business activities (attach schedule)					
5 Gain from sale of assets, excluding inventory items (attach schedule) . . . . .					
6 Investment income (see page 3 of the instructions)					
7 Other revenue (attach schedule). . . . .					
8 Total revenue (add lines 1 through 7) . . . . .	209,400	483,000	573,000		1,265,400
<b>Expenses</b>					
9 Expenses attributable to activities related to the organization's exempt purposes. . . . .	35,000	283,000	293,000		611,000
10 Expenses attributable to unrelated business activities					
11 Contributions, gifts, grants, and similar amounts paid (attach schedule). . . . .					
12 Disbursements to or for the benefit of members (attach schedule)					
13 Compensation of officers, directors, and trustees (attach schedule)					
14 Other salaries and wages. . . . .	25,000	200,000	280,000		505,000
15 Interest . . . . .					
16 Occupancy . . . . .					
17 Depreciation and depletion . . . . .					
18 Other expenses (attach schedule) . . . . .					
19 Total expenses (add lines 9 through 18) . . . . .	60,000	483,000	573,000		1,116,000
20 Excess of revenue over expenses (line 8 minus line 19) . . . . .	159,000	0	0		159,000

**B. Balance Sheet (at the end of the period shown)**

Assets		Current Tax Year as of Sept . . . . .	
1 Cash . . . . .		1	159,000
2 Accounts receivable, net . . . . .		2	
3 Inventories . . . . .		3	
4 Bonds and notes receivable (attach schedule) . . . . .		4	
5 Corporate stocks (attach schedule). . . . .		5	
6 Mortgage loans (attach schedule) . . . . .		6	
7 Other investments (attach schedule) . . . . .		7	
8 Depreciable and depletable assets (attach schedule) . . . . .		8	
9 Land . . . . .		9	
10 Other assets (attach schedule) . . . . .		10	
11 Total assets . . . . .		11	159,000
Liabilities			
12 Accounts payable . . . . .		12	16,278
13 Contributions, gifts, grants, etc., payable . . . . .		13	
14 Mortgages and notes payable (attach schedule) . . . . .		14	
15 Other liabilities (attach schedule) . . . . .		15	
16 Total liabilities. . . . .		16	16,278
Fund Balances or Net Assets			
17 Total fund balances or net assets . . . . .		17	142,722
18 Total liabilities and fund balances or net assets (add line 16 and line 17) . . . . .		18	159,000

If there has been any substantial change in any aspect of the organization's financial activities since the end of the period shown above, check the box and attach a detailed explanation. ☐ ▶

**Schedule B Organizations Described in Section 501(c)(4) (Civic leagues, social welfare organizations (including posts, councils, etc., of veterans' organizations not qualifying or applying for exemption under section 501(c)(19)) or local associations of employees.)**

- 1 Has the Internal Revenue Service previously issued a ruling or determination letter recognizing the applicant organization (or any predecessor organization listed in question 4, Part II of the application) to be exempt under section 501(c)(3) and later revoked that recognition of exemption on the basis that the applicant organization (or its predecessor) was carrying on propaganda or otherwise attempting to influence legislation or on the basis that it engaged in political activity? ☐ Yes ☒ No

If "Yes," indicate the earliest tax year for which recognition of exemption under section 501(c)(3) was revoked and the IRS district office that issued the revocation.

- 2 Does the organization perform or plan to perform (for members, shareholders, or others) services, such as maintaining the common areas of a condominium; buying food or other items on a cooperative basis; or providing recreational facilities or transportation services, job placement, or other similar undertakings? ☐ Yes ☒ No

If "Yes," explain the activities in detail, including income realized and expenses incurred. Also, explain in detail the nature of the benefits to the general public from these activities. (If the answer to this question is explained in Part II of the application (pages 2, 3, and 4), enter the page and item number here.)

- 3 If the organization is claiming exemption as a homeowners' association, is access to any property or facilities it owns or maintains restricted in any way? ☐ Yes ☐ No

If "Yes," explain.

**Not applicable.**

- 4 If the organization is claiming exemption as a local association of employees, state the name and address of each employer whose employees are eligible for membership in the association. If employees of more than one plant or office of the same employer are eligible for membership, give the address of each plant or office.

**Not applicable.**

**NATIONAL ORGANIZATION FOR MARRIAGE, INC.**

**c/o Neil Corkery**

**9502 Nelson Lane**

**Manassas, VA 20110**

**EIN 20-0240498**

**Form 1024**

**CERTIFICATE AND ARTICLES OF INCORPORATION**

# Commonwealth of Virginia



## STATE CORPORATION COMMISSION

*Richmond, June 8, 2007*

*This is to certify that the certificate of incorporation of*

### NATIONAL ORGANIZATION FOR MARRIAGE, INC.

*was this day issued and admitted to record in this office and that  
the said corporation is authorized to transact its business subject  
to all Virginia laws applicable to the corporation and its business.  
Effective date: June 8, 2007*



*State Corporation Commission*

*Attest:*

*Joel H. Beck*  
Clerk of the Commission

## ARTICLES OF INCORPORATION

OF

### NATIONAL ORGANIZATION FOR MARRIAGE, INC.

I, the undersigned, being a natural person of the age of 21 years or more, acting as the incorporator of a corporation, do hereby adopt the following Articles of Incorporation for such corporation pursuant to Chapter 10 of Title 13.1 of the Code of Virginia, which state as follows:

**FIRST:** The name of the corporation is:

**NATIONAL ORGANIZATION FOR MARRIAGE, INC.**

**SECOND:** The period of duration is perpetual.

**THIRD:** This corporation is organized, and shall be administered and operated, exclusively to receive, administer, and expend funds for the following charitable, educational and social welfare purposes, within the meaning of Section 501(c)(4) of the Internal Revenue Code of 1986, as amended: To promote and protect marriage as the union of husband and wife, and the natural family that springs therefrom, as well as the rights of the faith traditions that support and sustain this marriage culture.

In order to accomplish the foregoing charitable and educational purposes, and for not other purpose or purposes, this corporation shall also have the power to:

1. sue and be sued;
2. make contracts;
3. receive property by devise or bequest, subject to the laws regulating the transfer of property by will, and otherwise acquire and hold all property, real or personal, including shares of stock, bonds and securities of other corporations;
4. act as trustee under any trust whose objects are related to the principal objects of the corporation, and to receive, hold, administer and expend funds and property subject to such trust;
5. convey, exchange, lease, mortgage, encumber, transfer upon trust or otherwise dispose of all property, real or personal;

**NATIONAL ORGANIZATION FOR MARRIAGE, INC.,  
ARTICLES OF INCORPORATION**



6. borrow money, contract debts and issue bonds, notes, and debentures, and secure the payment of any performance of its obligations; and

7. do all other acts necessary or expedient for the administration of the affairs and attainment of the purposes of the corporation; provided, however, that this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the primary purposes of this corporation.

**FOURTH:** The corporation will have members, whose rights and duties shall be specified in its Bylaws, subject to the following requirements:

1. The corporation shall be permitted to have one class of members. The criteria and procedures for admission of members and the qualifications and rights of the members shall be as set forth in the Bylaws, subject to the limitations of these Articles of Incorporation and the law.

2. Members shall not be entitled to vote. Voting for all purposes shall rest in the Board of Directors except as expressly provided otherwise in these Articles of Incorporation or in the Bylaws of the corporation.

**FIFTH:** The business of the corporation shall be carried on through its Board of Directors. The election or appointment of new directors shall be by the present Board. Successors to outgoing directors shall be elected by the Board of Directors.

**SIXTH:** The private property of the incorporators, directors, and officers shall not be subject to the payment of corporate debts to any extent whatever; in furtherance and not in limitation of the powers conferred by statute, the corporation is expressly authorized to carry on its business and to hold annual or special meetings of its Board of Directors in any of the states, territories or possessions of the United States, or the District of Columbia, in accordance with the bylaws.

**SEVENTH:** No part of the net income of the corporation shall inure to the benefit of or be distributable to its trustees, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services actually rendered and to make payments and distributions in furtherance of the purposes and objects set forth in Article THIRD hereof. In addition:

1. The corporation shall not accept directly or indirectly donations of anything of value from business corporations, or labor organizations.

2. The Corporation shall not engage in business activities as referenced in 11 CFR 114.10(c).

**EIGHTH:** No substantial part of the activities of the Corporation shall participate in, or intervene in (including the publishing or distribution of Statements) any political campaign of behalf of or in opposition to any candidate for public office.

**NINTH:** Notwithstanding any other provision of these Articles, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501(c)(4) of the Internal Revenue Code of 1986, or corresponding provisions of any subsequent federal tax laws.

**TENTH:** Upon the dissolution of the corporation or the winding up of its affairs, the assets of the corporation shall be distributed exclusively for purposes described in Section 501(c)(3) or 501(c)(4) of the Internal Revenue Code or to organizations which are then exempt from Federal Tax under Section 501(c)(3) or 501(c)(4) of the Internal Revenue Code of 1986, or corresponding provisions of any subsequent federal tax laws.

**ELEVENTH:** The name of its initial registered agent is Ann Corkery; Ann Corkery is a resident of Virginia and is an initial director of the corporation.

**TWELFTH:** The address of its initial registered office is: 9502 Nelson Lane, Manassas, VA 20110. The registered office is physically located in the City of Manassas and the registered agent is located at the registered office.

**THIRTEENTH:** The corporation reserves the right to amend, change or repeal any provision contained in these Articles of Incorporation or to merge or consolidate this corporation with any other nonprofit corporation in the manner now or hereafter prescribed by statute, provided, however, that any such action shall be calculated exclusively to carry out the objects and purposes for which the corporation is formed, and all rights herein conferred or granted shall be subject to this reservation.

**FOURTEENTH:** The number of directors constituting the initial Board of Directors is six (6), but the number of directors may be increased or decreased in the manner set forth in the Bylaws, provided that the number shall not be less than three (3). The name and address, including street and number, of the persons who are to serve as initial directors are:

<u>NAME</u>	<u>ADDRESS</u>
Maggie Gallagher, Chairperson	53 Cedar Lane, Ossining, NY 10562
Chuck Stetson	505 Park Avenue, 4 <sup>th</sup> Floor, New York, NY 10022
Robert George	317 Prospect Street, Princeton, NJ 08540
Luis Tellez	16 Stockton Street, Princeton, NJ 08540
Matthew S. Holland	1567 Locust Lane, Provo, UT 84604
Ann Corkery	9502 Nelson Lane, Manassas VA 20110

**NATIONAL ORGANIZATION FOR MARRIAGE, INC.,  
ARTICLES OF INCORPORATION**

**FIFTEENTH:** The name and address, including street and number, of the incorporator is:

**NAME**

**ADDRESS**

Brian S. Brown

77 Buckingham Street  
Hartford, CT 06106

Dated: May 24, 2007

Brian S. Brown  
Brian S. Brown

**NATIONAL ORGANIZATION FOR MARRIAGE, INC.,  
ARTICLES OF INCORPORATION**

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**NATIONAL ORGANIZATION FOR MARRIAGE, INC.**

**c/o Neil Corkery**

**9502 Nelson Lane**

**Manassas, VA 20110**

**EIN 20-0240498**

**Form 1024**

**CONFORMED BY-LAWS**

**BYLAWS OF  
NATIONAL ORGANIZATION FOR MARRIAGE, INC.**

**ARTICLE I  
Purpose**

**Sect. 1. Name**

The name of the Corporation shall be NATIONAL ORGANIZATION FOR MARRIAGE, INC.

**Sect. 2. Purpose**

This corporation is organized, and shall be administered and operated exclusively to receive, administer and expend funds for following charitable, educational, and social welfare purposes, within the meaning of Section 501(c)(4) of the Internal Revenue Code of 1986, as amended: Promote and protect marriage as the union of husband and wife, and the natural family that springs therefrom, as well as the rights of the faith traditions that support and sustain this marriage culture.

In order to accomplish the foregoing charitable and educational purposes, and for no other purpose or purposes, this corporation shall also have the power to:

1. sue and be sued;
2. make contracts;
3. receive property by devise or bequest, subject to the laws regulating the transfer of property by will, and otherwise acquire and hold all property, real or personal, including shares of stock, bonds and securities of other corporations;
4. act as trustee under any trust whose objects are related to the principal objects of the corporation, and to receive, hold, administer and expend funds and property subject to such trust;
5. convey, exchange, lease, mortgage, encumber, transfer upon trust or otherwise dispose of all property, real or personal;
6. borrow money, contract debts and issue bonds, notes, and debentures, and secure the payment of any performance of its obligations; and
7. do all other acts necessary or expedient for the administration of the affairs

and attainment of the purposes of the corporation; provided, however, that this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the primary purposes of this corporation.

### **Sect. 3. Annual Meeting**

The annual meeting of the Corporation shall be in October of each year.

### **Sect. 4. Fiscal Year**

The fiscal year of the Corporation shall be January 1 to December 31.

## **ARTICLE II** **Members**

### **Sect. 1. Classes**

There shall be one class of members.

### **Sect. 2 Qualifications**

Corporation non-voting membership is open to individuals who support the National Organization for Marriage, Inc.'s purposes and policies. Membership may be obtained by (1) paying dues annually as prescribed by the Board of Directors ("Board"), and (2) affirming annually the desire to be a member as prescribed by the Board.

### **Sect. 3. Voting**

Members shall not be entitled to vote. Voting for all purposes shall rest in the Board of Directors.

## **ARTICLE III** **Board of Directors**

### **Sect. 1. Powers of the Board of Directors**

Except as otherwise required by law, as provided in the Articles of Incorporation and these Bylaws, all details of the operation and management of the Corporation and its affairs and property are vested with the members of the Board of Directors.

## **Sect. 2. Membership of Board of Directors**

The Board of Directors shall initially consist of six (6) members who shall serve until the first annual meeting, or until a successor has been duly elected and qualified. The Board may expand the number of members of the Board by resolution, but in no case will the number of members be less than three.

## **Sect. 3. Selection of members of the Board of Directors**

The members of the Board of Directors shall be selected at the annual meeting. At the first annual meeting of the Board of Directors, one-third of the members of the Board shall be elected for a one year term, one-third of the members of the Board shall be elected for a two year term, and one-third of the members shall be elected for a three year term. The initial members of the Board of Directors specified in the Articles of Incorporation shall serve until the first annual meeting of the Board. At subsequent annual meetings, Directors shall be elected for three year terms. The Board of Directors shall fill any vacancy, for the unexpired portion of a Director's term, at any duly called meeting of the Board of Directors.

## **Sect. 4. Meetings of the Board of Directors**

The Board of Directors shall meet annually in January and at such other regular Board meetings as determined by the Board at the initial meeting of the Board and at any subsequent annual meeting. In addition, a special meeting of the Board may be called by two members of the Board of Directors, or by the Chairman of the Board, upon ten days notice. A quorum shall constitute a majority of the Directors.

## **Sect. 5. Telephone Meetings**

Any or all directors may participate in a meeting of the Board of Directors by use of conference telephone or similar communication equipment by means of which all persons participating in the meeting may simultaneously hear each other during the meeting, and participation in such meeting shall constitute presence in person at such a meeting.

## **Sect. 6. Action Without a Meeting**

Any action required or permitted to be taken at a meeting of the Board of Directors may be taken without a meeting, upon the written consent of all of the directors. The action must be evidenced by the written consent of each director to the taking of action without a meeting which written consent shall also indicate the director's vote on the action. Action taken under this section may be treated as a meeting of the Board of Directors and shall have the same effect as action taken at a meeting. The written consents provided for in this section shall be included in the minutes of the meeting at which the action under this section is taken. Any action taken under

this section shall be effective when the last director signs the consent, unless the consent specifies a different effective date.

#### **Sect. 7. Removal of a Member of the Board of Directors**

A member of the Board of Directors may be removed by majority vote of the Board of Directors, with or without cause, at any regular or special meeting of the Board, provided that written notice of the proposed removal is mailed to the Director at least ten days prior to the meeting at which the removal will be proposed.

### **ARTICLE IV** **Officers**

#### **Sect. 1. Officers of the Corporation**

The Officers of the Corporation shall be the Chairman, Vice Chairman, and Secretary-Treasurer. The Chairman, Vice Chairman, and Secretary-Treasurer shall be members of the Board.

#### **Sect. 2. Powers of Officers**

The duties of the Officers shall be as follows:

(a) The Chairman shall preside at all meetings of the Board of Directors, shall appoint committees, shall direct the day to day activities of the Corporation in conformance with the Articles of Incorporation, Bylaws and resolutions of the Board of Directors, and shall perform all other duties incident to this office.

(b) The Vice Chairman shall assume all the duties of the Chairman in the event of his absence or disability and perform such other functions as assigned by the Chairman.

(c) The Secretary-Treasurer shall keep an accurate record of the proceedings of the meetings of the Board of Directors, shall receive and safely keep all funds of the Corporation, shall make approved disbursements, and shall maintain an accurate accounting of all financial transactions.

#### **Sect. 3. Election of Officers**

The Board of Directors shall elect the Officers at the annual meeting. Officers shall serve one year terms, or until a successor has been duly elected and qualified.

#### **Sect. 4. Removal of Officers**



An Officer may be removed by majority vote of the Board of Directors, with or without cause, at any regular or special meeting of the Board, provided that written notice of the proposed removal is mailed to the officer at least ten days prior to the meeting at which the removal will be proposed.

## ARTICLE V Indemnification

### Sect. 1. General

The Corporation shall indemnify any person serving as an officer or director of the Corporation from and against any claim, costs or liability asserted against him or her as a result of his or her service as an officer or director, in accordance with the terms, conditions and procedures and to the fullest extent permitted by law, as may be in effect from time to time.

### Sect. 2. Insurance

The Corporation shall have the power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee, or agent of the Corporation, or who, while a director, officer, employee or agent of the Corporation, is or was serving at the request of the Corporation as a director, officer, partner, trustee, employee or agent of another corporation, partnership, joint venture, trust, employee benefit plan or other enterprise, against any liability asserted against him or incurred by him in any such capacity or arising from his status as such, whether or not the Corporation would have the power to indemnify him against such liability under the provisions of this Article.

## ARTICLE VI Provisions for Regulation and Conduct of the Affairs of Corporation

### Sect. 1. Prohibition of Distribution to Private Persons

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributed to, its members, Directors, Officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article I hereof.

### Sect. 2. Prohibition of Political Activity

No substantial part of the activities of the Corporation shall participate in, or intervene in (including the publishing or distribution of Statements) any political campaign of behalf of or in opposition to any candidate for public office.

### **Sect. 3. Prohibition of Activities Not Permitted by Exempt Organizations**

Notwithstanding any other provision of these Articles, the Corporation shall not carry on any other activities not permitted to be carried on by a Corporation exempt from Federal Income Tax under Section 501(c)(4) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue Law).

### **Sect. 4. Distribution of Property Upon the Voluntary or Involuntary Dissolution of the Corporation**

Upon the voluntary or involuntary dissolution of the Corporation the Board of Directors, shall, after paying or making provision for payment of all of the liabilities of the Corporation, dispose of all assets of the Corporation exclusively for the purposes of the Corporation in such manner, or to such organization or organizations organized and operated exclusively for purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(4) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue Law), as the Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by a Court of competent jurisdiction in the county in which the principle office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which organization organized and operated exclusively for such purposes.

### **Sect. 5. Prohibition of Contributions from Business Corporations and Labor Unions**

The corporation shall not accept directly or indirectly donations of anything of value from business corporations, or labor organizations.

### **Sect. 6. Prohibition of Business Activities**

The Corporation shall not engage in business activities as referenced in 11 CFR 114.10(c).

## **ARTICLE VII**

### **Amendments to the Bylaws**

#### **Sect. 1. Amendments to the Bylaws**

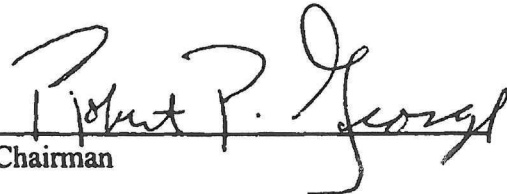
The Bylaws may be amended, by a majority vote, at any duly called meeting of the Board of Directors. Written notice of the proposed amendment shall be mailed to the members ten days before the meeting at which the amendment is to be proposed.

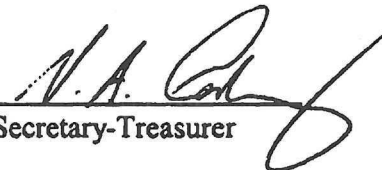
ARTICLE VIII  
Rules of Procedure

Sect. 1. Rules of Procedure

Robert's Rules of Order, Newly Revised, shall be the parliamentary authority for all matters not covered by the Articles of Incorporation, Bylaws or resolutions of the Members and Board of Directors.

THE ABOVE BYLAWS WERE ADOPTED THIS 5<sup>th</sup> DAY OF JUNE, 2007.

  
\_\_\_\_\_  
, Chairman

  
\_\_\_\_\_  
, Secretary-Treasurer

JAMES BOPP, JR.<sup>1</sup>

*Senior Associates*

RICHARD E. COLESON<sup>1</sup>  
BARRY A. BOSTROM<sup>1</sup>

*Associates*

RAEANNA S. MOORE<sup>1</sup>  
JEFFREY P. GALLANT<sup>2</sup>  
ANITA Y. WOUDEMBERG<sup>1</sup>  
JOSIAH S. NEELEY<sup>3</sup>  
CLAYTON J. CALLEN<sup>4</sup>  
JOSEPH E. LA RUE<sup>5</sup>

<sup>1</sup>admitted in Ind.

<sup>2</sup>admitted in Va.

<sup>3</sup>admitted in Tex.

<sup>4</sup>admitted in Mo.

<sup>5</sup>admitted in Oh.

## BOPP, COLESON & BOSTROM

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(1946-2007)

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jlarue@bopplaw.com

November 29, 2007

Internal Revenue Service  
201 West Rivercenter Blvd.  
Attn: Extracting Stop 312  
Covington, KY 41011

Re: National Organization for Marriage, Inc.,  
EIN 20-0240498  
CAF # 3205-56674R

Dear Sir or Madam:

Please be advised that I represent the National Organization for Marriage, Inc., in regard to its form 1024 Application for Recognition of Exemption. Please find enclosed the following documents:

1. Form 8718 with check for user fee
2. Form 2848 Power of Attorney and Declaration of Representative
3. Form 1024 with attachments
4. Certificate and Articles of Incorporation
5. Conformed By-Laws
6. Solicitation Letter

If you need further information please contact me. Thank you.

Sincerely,

BOPP, COLESON & BOSTROM



Barry A. Bostrom

enc.